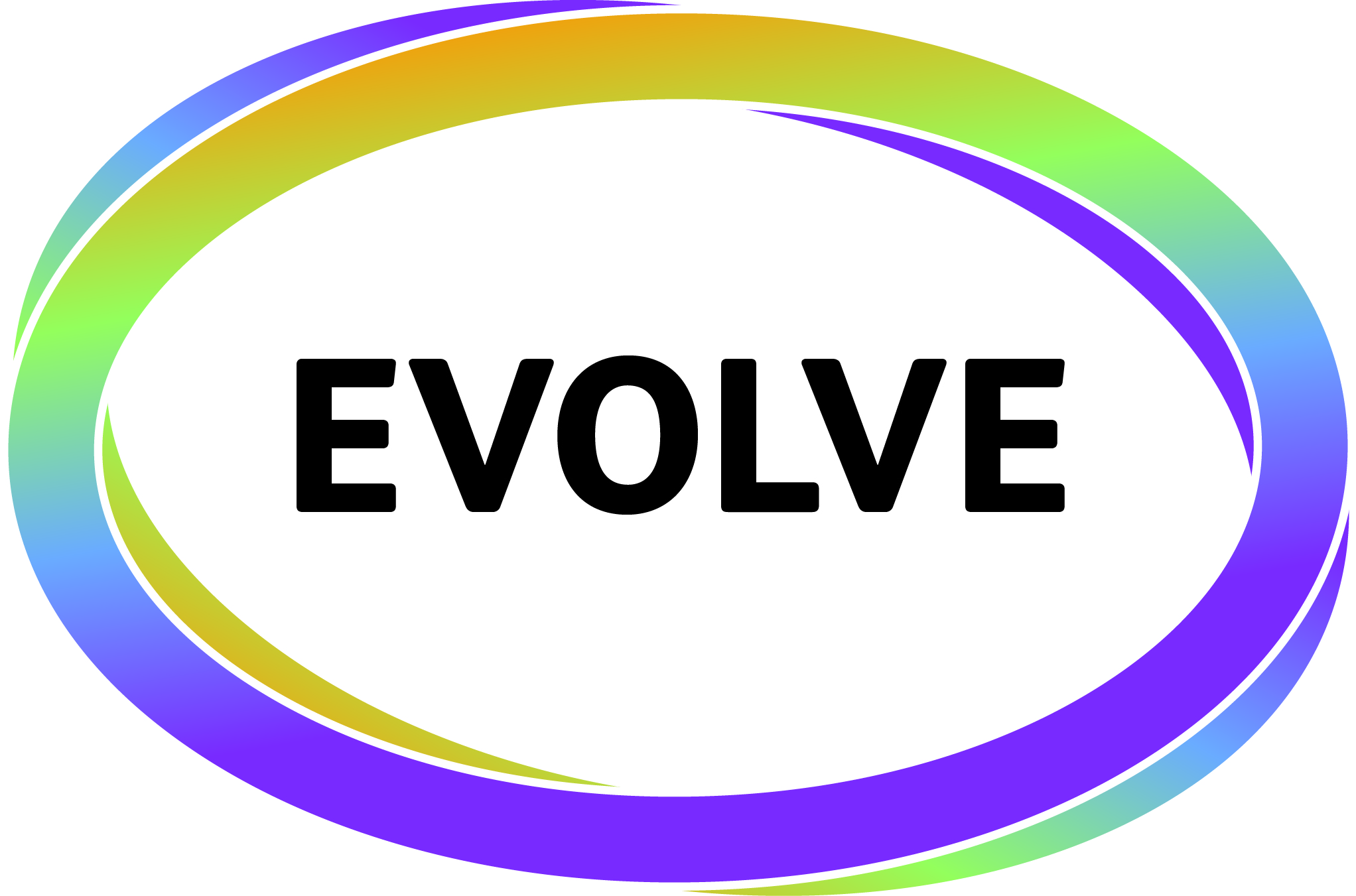
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**ROTHERHAM MULTI-AGENCY CHILD SEXUAL EXPLOITATION TEAM**

TEAM SPECIFICATION AND OPERATIONAL GUIDANCE

*Stronger Together in Rotherham Against Child Sexual Exploitation*

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**Foreword**

1. The learning in Rotherham from real cases of child sexual exploitation has been immense. The high profile Jay Report into Child Sexual Abuse in Rotherham helped to show the scale of child sexual exploitation in the borough over a period of years, but also helped to identify a number of failings on behalf of all agencies to identify, understand and address the issue, both in relation to the impact for victims, disruption and prosecution of offenders and opportunities to prevent future abuse.
2. In Rotherham’s particular context, in the light of all that has gone before, agencies are especially committed to ensure that the circumstances leading to these events are never allowed to re-emerge. We are united in our commitment to provide services that are responsive to the signs of exploitation and prevent the actual abuse of our children and young people. Where victims are identified, we are committed in our collective support and help for them, whilst doing everything possible to identify, disrupt and prosecute the perpetrators of abuse.
3. In Rotherham, we have learned from the messages of our past. We are determined to create a child centred borough prepared to tackle this complex issue. In Rotherham, we are *Stronger Together against Child Sexual Exploitation.*

**The Vision**

***“Stronger Together”***

1. In Rotherham, we are *Stronger Together against Child Sexual Exploitation,* because we have learned from the messages of our past. We are *Stronger* because we:

See the signs

Talk to each other

Understand Risk

Take Opportunities to disrupt abuse

Assess the Needs of victims

Identify the prevalence of Groups and locations

Engage communities

Reduce vulnerability and increase resilience

1. By working in these ways with clear guidance to our workforce, with leadership and support provided by our multi-agency CSE Team, we want to ensure that we reduce the likelihood of abuse of our children through sexual exploitation. Where abuse is likely or does occur we will intervene in the most effective ways to help and support victims whilst identifying, targeting and prosecuting perpetrators.

**The Role of Evolve in Keeping Children Safe**

1. Evolve puts our commitment to work together into action. It is a multi-agency team with a focus on leading the work in Rotherham borough to ensure the safeguarding of children from Child Sexual Exploitation (CSE). The team is made up of staff from five key local agencies, working together to understand the prevalence of CSE in Rotherham, share information and agree strategies to intervene and protect victims as well as disrupting and prosecuting perpetrators. The Team has strong links with other agencies and practitioners working across Rotherham, it is a source of help and advice for external practitioners and takes a lead role in case work with the most vulnerable children where this is needed.
2. The primary functions of the Evolve Team are:

* To lead practice in the borough around the multi-agency assessment of CSE related risks to children and young people;
* To collate and share all relevant CSE related information and intelligence and set in place processes for mapping, linking and understanding the victim and perpetrator profile, identifying locations or “hot spots” in the borough, seeking bespoke intelligence products (SYP) as and when required;
* Provide a source of specialist support, advice and guidance for agencies in the borough in relation to the prevention of CSE and protection of young people from CSE;
* Provide a range of services to support the effective identification and address of CSE related activity in the borough, including with regard to the investigation of criminal activity and by providing direct work / interventions for the victims of CSE.

**Scope and Nature of the Document**

1. This document is intended to set out the key aims, functions, structures, practices and processes in relation to the Evolve Service. This document should be read in conjunction with other key documentation including but not restricted to:

* The relevant single agency and Local Safeguarding Children Board procedures;
* Rotherham’s multi-agency Child Sexual Exploitation strategy;
* National guidance in relation to children’s safeguarding[[1]](#footnote-1) and professional guidance specifically in relation to CSE related activity and missing children;[[2]](#footnote-2)
* Sexual Offences legislation[[3]](#footnote-3).

**Child Sexual Exploitation (CSE) – The Definition**

1. “Sexual exploitation of children and young people under 18 involves exploitative situations, contexts and relationships where young people (or a third person or persons) receive something (e.g. food, accommodation, drugs, alcohol, cigarettes, affection, gifts, money) as a result of them performing and/or another or others performing sexual activities.
2. Child Sexual Exploitation can be via the use of technology without the child’s immediate recognition: for example being persuaded to post sexual images on the internet/mobile phones without immediate payment or gain. In all cases, those exploiting the child/young person have power over them by virtue of age, gender, intellect, physical strength and/or economic or other resources.
3. Violence, coercion and intimidation are common, involvement in exploitative relationships being characterised in the main by the child or young person’s limited availability of choice resulting from their social/economic and/or emotional vulnerability.”[[4]](#footnote-4)
4. A common feature of Child Sexual Exploitation is that the child or young person does not recognise the coercive nature of the relationship and does not see themselves as a victim of exploitation. No child can consent to their own exploitation or abuse.
5. Child Sexual Exploitation can take many forms, however the following are examples of the types of activity which may be seen:

* **Inappropriate relationships** involving a lone perpetrator who has inappropriate control or power over a young person, whether physical, emotional or economic. There is likely to be a significant age gap between the perpetrator and victim. The young person may believe that they are in a loving, equal relationship
* The **‘boyfriend model’** of exploitation and peer exploitation where the perpetrator befriends and grooms the young person into a relationship and subsequently coerces them to have sex with friends or associates. This includes gang exploitation and peer on peer exploitation.
* **Organised/networked sexual exploitation or trafficking** – young people (often connected) are passed through networks possibly over geographical distance between towns and cities, where they may be forced / coerced into sexual activity with multiple men. This may include sex parties and young people used to recruit others.
* **Abuse of children over the internet** which can include grooming, particularly through social networks and may include non-contact abuse (for example sharing of indecent images) and/or later contact by face to face meetings[[5]](#footnote-5).

**The Significance of Groups (including Gangs) and Locations**

1. It is commonly understood that the sexual exploitation of children sometimes involves organised activity or links between individuals and locations. It is important that agencies attempting to address the prevalence of CSE in Rotherham understand connections between people and places in assessing risk and creating strategies to disrupt and prevent abuse of children.

**Gangs** are *“a relatively durable, predominately street-based social group of children, young people and not infrequently, adults, who see themselves and are seen by others as affiliates of a discrete nagged group, who:*

* *Engage in a range of criminal activity and violence;*
* *Identify or lay claim to territory;*
* *Have some form of identifying structural feature;*
* *Are in conflict with similar groups.*

*Child sexual exploitation by a* ***group****, involves people who come together in person or online for the purpose of setting up, co-ordinating and / or taking part in the sexual exploitation of children in either an organised or opportunistic way”[[6]](#footnote-6).*

**The Team – Aims, Purpose and Function**

1. Evolve is made up of representatives of the following agencies:

* South Yorkshire Police Public Protection Unit (SYP PPU);
* Rotherham Borough Council Children and Young People Services (CYPS);
* Barnardo’s;
* The Rotherham Foundation Trust (TRFT);
* Parents Against Child Exploitation (PACE).

The Team aims to work together with wider partner agencies to achieve the following:

***Prepare*** statutory and non-statutory services to be in the best position as possible to respond to the threat of CSE in whatever form it arises.  Increase multi agency knowledge and awareness of the complex needs of victims, ensuring the skills to respond to CSE within communities (including BME). Critically challenge systems and processes to ensure that they are responsive to the needs of victims, share best practice and organisational learning on a sustained basis.

***Prevent*** the incidence of CSE in the borough, through working with partner agencies, the community and individuals, by identification of the prevalence and nature of CSE activity in the borough and the early identification of triggers for CSE concern in individual cases.

***Protect*** victims of abuse, by helping all agencies to identify vulnerability and assess the likelihood that abuse is taking place or likely to take place. By engaging creatively with children and young people in order to understand their experience and by maximising opportunities for risk reduction and increasing resilience;

***Pursu*e** theperpetrators through a co-ordinated multi-agency approach to investigation and intelligence gathering, by making best use of legal options to disrupt abuse and target its perpetrators.

The Team will achieve its aims by working in the following ways.

**Working Together Within and Outside of the Team**

1. The agencies which make up Evolve will ensure that information held about victims, potential victims, perpetrators or locations of CSE by each individual agency is shared within the team, in order to maximise the effectiveness of any risk assessment or intervention. Referrals and information received by any one of the single agency functions contributing to the Team, will in effect be a referral to the whole Team. Information will be recorded in the usual ways prescribed for each agency. The team will share and map information such that it creates an overarching knowledge of CSE victims, perpetrators, locations and themes.
2. The CSE Team will develop intelligence and maximise the accuracy of risk assessment by working closely with other key agencies. The Team will create strong virtual links with the following agencies including but not exclusively:

* Other Children’s Social Care Teams across Rotherham borough;
* Wider South Yorkshire Police teams;
* Targeted Youth Services;
* Homeless / youth housing providers;
* Sexual Health Services;
* Youth Offending Services;
* Education Welfare Services;
* Schools and Colleges;
* Drug and Alcohol Services;
* Child and Adolescent Mental Health Services.
* Commissioned Support Services

**Providing a Specialist Function**

1. Evolve has a specific focus on the identification, risk assessment and intervention in relation to CSE related activity in the borough. Whilst Social Workers of the Team do not typically provide a statutory case holding function (see Operational Guidance below for Referral Pathway and Allocation Processes) the team will supplement the professional offer to children who have suffered or are likely to suffer harm as a result of Child Sexual Exploitation.
2. The Team work together to understand the borough wide nature of CSE and the links of individual children and perpetrators, as well as providing direct interventions to support usual safeguarding and criminal processes to achieve the best effect. The extent to which members of the CSE Team take a role in direct work with young people will be determined by assessment and an understanding how the best outcome for that child can be facilitated.
3. The team subscribe to the position that children who are at risk of suffering sexual exploitation benefit from a key individual who will sustain a significant and primary relationship with him / her throughout the process of investigations and risk reduction work. Where it is in the child’s interests, the CSE Team will provide the key individual function for the child, though it is recognised that in some cases, the key individual may be a practitioner who already has a sustained relationship with the child and is based outside of the CSE Team. Plans for children where CSE is at issue will specify the key individual conducting direct work with him / her.

**Targeting the Children Most in Need and Links with Early Help**

1. A primary function of the Evolve Team is to build a dynamic and shared understanding about the profile of CSE in the borough, including as it relates to potential victims of abuse and helping to build strategies to prevent abuse wherever possible. Though the members of the Evolve Team operate in line with Children Act 1989 threshold of concern[[7]](#footnote-7); where information sharing or assessment indicates that early help interventions are required, the team will advise and support early help practitioners including Barnardo’s Reach Out Preventative CSE Service to assess and review levels of risk / need and identify the most appropriate interventions to provide.

**Operational Guidance**

**Management and Leadership**

1. Though staff of the team retain their own agency line management and clinical supervision, the day to day management and decision making relating to joint work of the team will be undertaken by the Social Care Team Manager and the Detective Sergeant, working together.
2. As well as undertaking the management functions associated with their own single agency role, the Detective Sergeant and the Team Manager will meet together every day at a time to be specified, in order to:

* Review and agree activity in relation to all new CSE referrals to the team.
* Ensure that the right information is shared between the agencies and that usual referral processes are followed.
* Work together to facilitate and chair Team Meetings, which (amongst other things) will produce the initial CSE Risk Assessment[[8]](#footnote-8) in individual cases.
* Work together to collate the Team data set[[9]](#footnote-9) and report in line with agreed timescales to the Evolve Governance Group and the CSE Sub Group of the LSCB**.**

**The Evolve Team – Individual Disciplines and Roles**

**Social Workers / Barnardos Practitioners**

1. The Team has Social Workers and CSE Practitioners from both Barnardo’s and Rotherham Borough Council. Social Workers will have a lead role in direct work with young people where CSE has occurred or is assessed as likely.

**Social Workers of the team:**

* Contribute to the completion and updating of the Multi-Agency Risk Assessment of individual children.
* Take a lead role in working directly with young people affected by CSE where this is identified as a part of the plan for that child .
* Contribute to the investigation of CSE related activity, including contributing to strategy discussions/meetings and other investigatory processes.
* Work together with other allocated Social Workers from across the Children’s Social Care Service.

Contribute to mapping activity of the team, collating information and analysing the prevalence of CSE in the borough as it relates to children & young people, perpetrators and locations.

**Police Officers:**

* Contribute to the completion and updating of Multi-Agency Risk Assessments in individual children’s cases.
* Take a lead role in the investigation of incidents of CSE in the borough, by way of collection of intelligence, formal investigation, disruption and prosecution of offenders.
* Contribute to plans to keep children safe, by way of protection and disruption activity, including working together to obtain a legal resolution considering all available means.
* Contribute to mapping activity within the team as set out above, for Social Workers.

**The CSE Nurse:**

* Contributes to the completion and updating of the Multi Agency Risk Assessment in individual children’s cases.
* Provides links to the broader health community by way of information sharing, liaison and awareness raising.
* Identifies the most appropriate person to undertake direct work with young people where health implications arise from risks of CSE, in line with broader multi-agency plans for intervention.
* Provides a health related service directly to children who have suffered, or are at risk of suffering, CSE in the borough

**The PACE Worker**

* Contributes to the completion and updating of the Multi-Agency Risk Assessment in individual children’s cases;
* Takes a specified role in direct work with the parents / carers of children affected by CSE in individual cases where required.

**Making a Referral to the CSE Team**

1. Referrals to the team from agencies other than Children’s Social Care Services will be made via the First Response Service using the Multi-Agency Referral Form (MARF). The CSE & Missing Screening Tool[[10]](#footnote-10) should be used by referrers to identify the types of information to include in a CSE referral. Where children are already allocated to a RMBC Social Worker at the point that CSE concerns emerge, the allocated Social Worker will refer directly to the CSE Team using the CSE Referral Form[[11]](#footnote-11)
2. It is an important principle that when new referrals are made, referrers consider and address the issue of consent, being mindful that in usual circumstances, the agreement of the child / young person will be sought, unless to do so would further place a young person at risk and / or impact negatively on the collection of evidence. Consent and engaging with victims and families is important because we understand that sustained risk reduction in more likely when children and their families are involved in finding solutions to problems. Cases in which consent is dispensed with will be reviewed by the relevant Head of Service (CYPS)
3. Contact about new referrals to CYPS will be dealt with in line with RMBC CYPS First Response Operating Guidance. New contacts will be directed to the Single Point of Contact (SPOC) so that information can be received, clarified and logged for consideration by an integrated social work and early help Triage Team. The Triage Team will screen the contact needs, risks and circumstances within the context of any CYPS records that may already exist. The Triage Manager will determine the appropriate threshold and referral pathway. Where appropriate the Triage Manager will assign a RAG rating for additional consideration by the MASH. Following the MASH process a second RAG rating will be assigned to determine an appropriate level of intervention – including early help, section 17 or section 47 – as well as co-allocation to the CSE Team.
4. The CSE Social Care Team Manager and Detective Sergeant will be notified of a new referral to the CSE Team via email by the relevant Social Work Team Manager within 24 hours (immediately in the case of urgent safeguarding concerns).

**Action on Receipt of a CSE Referral**

1. Upon receipt of a CSE referral, the CSE Social Work Manager will notify colleagues of the CSE Team and ask that the known information is checked and supplemented with reference to other agency records and CSE specific information and intelligence understood by the Team.
2. The CSE Social Care Team Manager will make arrangements for relevant agencies not represented within the CSE Team to be contacted and additional information obtained where necessary.
3. In the case of urgent safeguarding concerns, the information gathered at this stage will populate a strategy discussion/meeting, convened as soon as possible (within 24 hours unless there are evidential / protection concerns preventing this). In the case of non-urgent CSE related concerns, the child’s case will be referred to the next CSE Team Meeting unless a more appropriate forum is already in place to accommodate the risk assessment discussion (for example a Child in Need / Core Group or Team Around the Placement Meeting).

**Outcome of Referral to the Evolve Team**

1. One of the following decisions will be reached in relation to referrals to the CSE Team:

* **Advice to Allocated Social Worker to hold an Immediate Strategy Discussion** (where significant harm is indicated, this will always be the case where a child has suffered exploitation or where there is a significant likelihood thereof). In these cases the multi-agency risk assessment discussion should be undertaken at the first strategy meeting.
* **Urgent Child in Need intervention** (where there is no indication of imminent risk of significant harm, but where the child’s circumstances / behaviours are such that an urgent intervention is needed in order to prevent exploitation). In these cases, the multi-agency risk assessment discussion should be undertaken at the first CIN meeting or at the CSE Risk Assessment Meeting immediately following referral (whichever is the earliest) and activity planned together with the child’s allocated Social Worker from the broader Social Care Service.
* **Refer to CSE Risk Assessment Meeting** (in all cases other than the above where information sharing, multi-agency discussion and risk assessment is needed in order to determine the applicable level of concern in the case and to consider links with other children / known individuals in assessing the level of risk).
* **Advice to Complete Early Help Assessment** (children where there is no evidence of exposure to CSE or evidence of recurrent CSE triggers, but where there is information to suggest that escalation could occur without targeted work).
* **Advice / Information to Referrer** (where issues are such that single agency involvement or universal service provision is required with little evidence of CSE risk).

**Arrangements for Co-Allocation with Other Social Workers**

1. Social Workers of the CSE Team in Rotherham will not generally have the primary case holding responsibility for children referred. In the case of referrals to the CSE Team, Social Work Team Managers will:

* Make arrangements for the child / linked children to have an allocated Social Worker from the relevant Children’s Social Work Team.
* Ensure liaison between CSE and case holding Social Workers in relation to the information received around CSE and other related issues.
* Ensure that both CSE and case holding Social Workers are involved in and contribute to planned strategy meetings, CSE Risk Assessment Meetings or other meetings needed as a result of the CSE / Safeguarding referral.

1. Following decisions in relation to action to be taken after referral stage, the principle is that allocated CSE Team staff will engage with and work in line with existing processes in children’s case work, where these are already in progress (for example CIN meetings, child protection planning and core group activity). The multi-agency risk assessment process, with reference to the Multi-Agency Screening Tool should be repeated and the outcome reviewed through these processes, on an on-going basis until such time as the risks associated with CSE are reduced and intervention is no longer necessary.

**Recording Information**

1. Records will be made by all agencies in relation to information and decisions reached about the risk level of persons assessed using the CSE screening tool.
2. Members of the Team will retain comprehensive records of work with / relating to children referred in line with the usual recording systems of their own agencies.
3. Records of CSE Risk Assessment Meetings will be taken on behalf of the whole team and should be scanned to the files of all involved agencies. The record of these meetings will be made on the Multi-Agency Screening Tool Template.

**CSE Team Meetings – Case Specific Risk Assessment**

Purpose

1. CSE Team Meetings will take place weekly. A section of the agenda will be reserved to facilitate case specific discussion with a risk assessment focus. The purpose of this is:

* To provide a regular multi-agency forum in which to agree the level of risk / need in referred cases, **where this is not immediately clear** based on referral activity. The CSE Risk Assessment Meeting will primarily consider those cases where “on balance” decisions are at issue, including cases where it is unclear whether or not a section 47 investigation is needed and those cases where it is unclear whether the Children Act threshold (*Children in Need)* has been reached.
* To determine the roles of CSE Team Members with individual cases and agree the appropriate CSE Team allocation(s). This meeting should not duplicate the activity of any strategy meeting.
* To identify information forthcoming from CSE referrals and case work which will contribute to mapping and problem profiling work in the borough.

Arrangements

1. Representation will be provided by all agencies making up the Evolve Team. Membership may also be drawn from other relevant agencies (including the MASH representative providing links to the assessment of missing children in the borough). The agenda will be prepared in advance, and will include:

* Children referred in the intervening period for whom a Multi-Agency Risk Assessment Discussion within the meeting is required.
* Children referred in the intervening period for whom the referral decision was either to initiate a strategy discussion or CIN intervention and there is a need to update members of the team on the outcome of that by way of risk, and agree the allocation of roles in that case from within the CSE Team.
* Children already allocated to the team, around whom risk assessments have already been carried out, where some update on action / information sharing is required, including children / linked to others where information is relevant to mapping activity or intelligence gathering.

1. The meeting will be chaired on a rotating basis by the Evolve Team Detective Sergeant or the Evolve Team Social Work Manager.
2. Notes of the meeting will be taken, including notes of the discussions and assessment in individual cases, including allocation of roles to CSE Team members, as well as discussions which pertain to mapping activity. Records will be circulated to all Evolve Team agencies for inclusion on single agency files.

Multi-Agency Risk Assessment Discussion, Plans and Allocations

1. The discussion will be completed based on information gathered at the referral and screening stages supplemented by knowledge held by agencies of the Evolve Team specific to the child / family and any perpetrator or other known local links. Decisions will be made about the level of CSE related risk in individual cases by weighing and balancing the information available with reference to the South Yorkshire Screening Tool. Where levels of risk akin to child in need or risk of significant harm thresholds are identified, the appropriate process should be put in place in line with *Working Together* procedures.
2. In the event of disagreement (which cannot be resolved within the CSE Risk Assessment Meeting, this should be escalated to the next level of Manager within the services (Service Manager / DI / Clinical Manager).
3. The Risk Assessment Discussions will lead to agreement amongst CSE Team Members (and other key participants) about the nature of ongoing Evolve activity in the case, whether or not there are specific roles for Evolve Team members with children / families or in relation to investigations of abuse.
4. Where risk assessment discussions and information sharing activity in the Evolve Team indicate a need to engage in disruption activity linked to groups or locations, this information will be passed to the weekly Intelligence Sharing Meeting via either the SYP Detective Sergeant or the CYPS Team Manager in attendance.

**Ways of Working with Children and Young People**

1. The approach to working with young people by the CSE Team is underpinned by the following principles:

* Young people do not make informed choices to enter into or remain within sexually exploitative relationships, but do so as a result of coercion, enticement, manipulation or desperation.
* Young people under the age of 13 years cannot consent to sexual activity, where young people under the age of 13 years are involved in sexual activity this will always constitute a child protection concern and associated criminal offence.
* Sexually exploited young people should always be treated as the victims of abuse. Any challenging behaviours which they exhibit should be considered in that context and in relation to the extent to which they may increase resistance and vulnerability.
* Sexually exploited young people may have difficulty distinguishing between their own choices around sex and sexuality and the sexual activities they are coerced into. It is particularly important to consider the use of substances as it links to young people being coerced into sexual activity. These issues must be dealt with carefully and with sensitivity.
* The increasing capacity of children and young people to exercise choice is acknowledged in line with their age and understanding. Where decisions are taken to impede the young persons expressed wishes and feelings, these will be taken in line with the relevant statutory guidance (Deprivation of Liberty Standards).

1. The approach to working with individual children and young people will be victim centred and dependent on the level of harm or risk identified for that young person. Consideration should always be given to the wider family through a whole family approach. For the methodology and approach to direct work see the CSE Team Direct Work Toolkit.

**Disrupting Abuse and Prosecution of Perpetrators**

1. We are committed to working in ways that maximise the successful prosecution of offenders. This involves supporting good investigative practice and robustly following lines of enquiry in ways which also maximise the safeguarding of children and young people. We also recognise and make use of the range of orders available to disrupt perpetrators of abuse, including the use of Abduction Notices, Sexual Risk Orders and Sexual Harm Prevention Orders. As a general principle, the team will seek to prosecute and disrupt the perpetrators of abuse rather than disrupt or secure the victims of abuse.

**Mapping and Information Sharing in the Borough**

1. The CSE Team collate information known to the team about CSE activity and involved individuals in the borough. This information should contribute to wider mapping and intelligence analysis. Other key sources of this information are:

* Emerging Police intelligence.
* Intelligence gathered though thematic collation of factors within children’s referrals, including the locations of CSE activity, key adults involved and specific children involved, including commonalities around particular community groups, agencies and services in contact with those children.
* Information obtained in relation missing notifications regarding children and young people.

1. The Team’s emerging understanding of CSE related activity in the borough will assist with accurate risk assessment in relation to individuals referred, as well as informing their contribution to the borough wide disruption, outreach and awareness raising strategy.

**Performance and Impact Measures**

1. The Team will use the principles of Outcome Based Accountability to determine:

* How much it did
* How well it did it
* What difference it made and if anyone is better off.

1. Team will report and analyse multi-agency data in relation to borough wide CSE activity on a monthly basis in the following areas.
2. Number of children referred to the Team;
3. Outcome of CSE referrals (children);
4. Number of children open/active to agencies of the Team (CSE caseload);
5. Number of new investigations (child related);
6. Number of new investigations (by perpetrator);
7. Number of criminal prosecutions;
8. Number of perpetrator disruptions.
9. Outcome of prosecutions
10. Outcomes of disruptions [[12]](#footnote-12)
11. Quality assurance audit activity will be undertaken each month by relevant Social Work Managers and the CYPS ‘Beyond Auditing’ auditors will also conduct ‘deep dives’ to assure the standard of practice and performance. Multi-agency audits will be conducted under the auspices of Rotherham’s LSCB.
12. A Governance Group of the multi-agency team will be formed in order to oversee the effective implementation of this guidance, undertake a review of its operation and conduct quality assurance activity[[13]](#footnote-13).

1. Working Together to Safeguard Children DFE 2015; [↑](#footnote-ref-1)
2. See www.**nwg**net**work**.org; [www.nspcc.org/sexualexploitation](http://www.nspcc.org/sexualexploitation); www.barnardos.org.uk [↑](#footnote-ref-2)
3. See Appendix 1 [↑](#footnote-ref-3)
4. National Working Group 2008. [↑](#footnote-ref-4)
5. Barnardo’s [↑](#footnote-ref-5)
6. Office of the Children’s Commissioner 2015 [↑](#footnote-ref-6)
7. Section 17 [10] and section 47 CA 1989 [↑](#footnote-ref-7)
8. See page 9 [↑](#footnote-ref-8)
9. See page 12 [↑](#footnote-ref-9)
10. Appendix 4 [↑](#footnote-ref-10)
11. See Appendix 5 [↑](#footnote-ref-11)
12. Sexual Risk Orders, Sexual Harm Prevention Orders, Abduction Notices [↑](#footnote-ref-12)
13. See Terms of Reference [↑](#footnote-ref-13)