



HASLEMERE CHILDREN'S HOME

EQUALITY & DIVERSITY POLICY





Haslemere - Policy Statement

Haslemere is committed to eliminating discrimination, promoting diversity and providing equal opportunities, which is demonstrated through our employment policies, procedures and practices. Our aim is that our workforce will be truly representative of all sections of society contributing value to the diversity of the service by sharing the lived wisdom of their cultural experiences.

All employees have a duty to co-operate to ensure that this policy is effective to ensure equal opportunities and to prevent discrimination. Disciplinary action will be taken against any employee who breaches this policy and serious breaches will be treated as gross misconduct.

All employees will be helped and encouraged to develop their full potential and the talents and resources of the workforce will be fully utilised to maximise the efficiency of the organisation.

To that end, the purpose of this policy is to provide diversity and equality to all in employment, irrespective of their protected characteristics such as; gender, gender reassignment, race, ethnic origin, pregnancy, disability, age, nationality, national origin, sexuality, religion or belief, marital status, civil partnership and social class.

The Haslemere Management and leadership team oppose all forms of unlawful and unfair discrimination.

All employees, whether part time, full time, or temporary, will be treated fairly, equally and with respect. Selection for employment, promotion, training or any other benefit will be on the basis of aptitude and ability.

Our commitment:

- To ensure Haslemere activities are of high quality and responsive to our client's needs, ensuring that our employees adequately respond to the needs of our client.





- Every employee is entitled to a working environment, which promotes dignity and respect to all. No form of intimidation bullying or harassment will be tolerated.
- To ensure that Haslemere fulfils its legal obligations under the equal opportunities legislation and complies with provisions contained in various Codes of Practice.
- The commitment to diversity and equality in the workplace is good management practice and makes sound business sense.
- To create an environment in which individual differences and the contributions of all our staff are recognised and valued.
- Breaches of our diversity and equality policy will be regarded as misconduct and could lead to disciplinary proceedings.
- The policy will be monitored and reviewed annually by the Registered Manager and Responsible Person.

Implementation

The responsibility for enforcement of this policy rests with the Registered Manager, who will monitor the effectiveness of the policy and associated initiatives. All employees have an obligation to avoid discrimination and promote equal opportunities. The implementation of initiatives in support of the policy are the responsibilities of the Directors, Managers and Supervisors. This Equality Policy will be reviewed in February each year.

Equality and Diversity at Work

In order to ensure that equality underpins all aspects of our employment policies, procedures and practices, we aim to:

- Ensure that our employment, training and development policies, procedures and practices comply with this policy and do not discriminate intentionally or unintentionally against any group or individual.





- We intend to become an employer of choice by promoting and developing policies that support a work-life balance, equal pay and ensuring that we maximise employment opportunities for all.
- Monitor our employment process by age, disability, gender, sexual orientation, religion and race and take action to address any inequalities that are apparent.
- Recruit employees in a manner which is fair and open.
- Ensure employees are aware of their personal responsibility to apply this policy.
- Eliminate discrimination in the provision of training and development to ensure that all employees can realise their full potential and contribute to the service.
- Ensure that all Managers and Supervisors undertake relevant training in equal opportunity issues to raise their awareness, understanding and the importance of equal opportunities in the workplace and in-service delivery.
- Promote a culture of fairness and respect in all employment policies, procedures and practices.
- Provide appropriate training and development opportunities to all employees regardless of protected characteristics.
- Take positive action to encourage under-represented groups to apply for posts or specific training.
- Ensure pay structures reward all employees fairly.
- Recognise that employees have the right to work in a supportive and safe environment free from harassment.
- Ensure that we have in place procedures for equal pay.





- Make reasonable access adjustments, wherever possible, to enable the employment and redeployment of staff with disabilities.

Guidelines for Recruitment

- The governing factor for appointments will be based on merit, competence and the ability to do the job.
- All jobs will be advertised externally and internally.
- All job advertisements will carry wording designed to encourage applicants from all sections of the community.
- Recruitment literature will describe jobs without gender, race or disability bias.
- Consideration will be given to using a range of advertising media to encourage and attract applicants from all sections of the community.
- All applicants will be assessed in the same way using the same evaluation and selection criteria.
- Selection criteria will not be set to unlawfully discriminate (directly or indirectly) on the grounds of gender, gender reassignment, race, ethnic origin, pregnancy, disability, age, nationality, national origin, sexuality, religion or belief, marital status, civil partnership, social class and should solely be related to the requirement of the job.
- Age limits, age requirements or length of service restrictions will not be set as criteria for the job unless they can be justified as they are likely to have a disproportionately adverse effect on women and people from minority communities or if there is a genuine occupational qualification complaint with section 5.(2)(d) of the Amended Race Relations Act 2000





- Disabled job applicants who meet the essential criteria of the job description will be guaranteed an interview
- Where selection tests are used, tests will be specifically related to the job and in the case of ability tests they should be fully validated so as to avoid any bias on the grounds of gender, marital status, race or disability.

The staff responsible for short listing, interviewing and making or recommending an appointment will be clearly informed of the selection criteria and the need for consistency.

Wherever possible, at least two people will interview applicants and all questions will relate to the selection criteria. No questions will be based on assumptions about roles in the home and the family, or the assumed suitability of different ethnic groups for the post in question.

Where it is necessary to assess whether the personal circumstances will affect the performance of the job (for example, if the job involves irregular hours or extensive travel) this will be discussed objectively and will be asked equally of all candidates.

In the case of disabled applicants who identify themselves at the applicant stage, appropriate interview arrangements (such as accessible interview rooms or the assistance of a sign interpreter) should be offered to enable candidates to compete on an equal basis.

Monitoring and Evaluation

To ensure we achieve our policy objectives, we will monitor the effectiveness of our policy by keeping records of our recruitment selections process. We will annually monitor and measure the effectiveness of the policy reviewing our practices where there are shortfalls and developing recommendations and implement them.

The records will contain information such as Gender, Race, Age, Disability, Criminal Conviction and Marital Status. Each applicant and employee of Haslemere will be required to complete our recruitment Monitoring Questionnaire.

Terms and Conditions





- All vacant posts will be open for job-sharing unless considered unsuitable (with regards to maintaining work efficiency) and should be advertised in manner so as to encourage job sharing.
- Any existing employees or any two existing will be able to apply to their manager for a job-share arrangement in respect of their job.
- When an employee becomes disabled as a result of an accident or illness, reasonable adjustments will be made to seek to ensure that employee continues in the job.
- Where an employee has cultural needs that may appear to conflict with existing work requirements, consideration will be given to varying the requirements especially where it may be that the requirement is unjustifiable. In any such cases, advice should be sought from their line manager.
- Where an employee requests leave over and above annual leave entitlement to visit relations in other countries, the employee will be able to “accumulate” part of their leave entitlement from previous years as part of the extended leave scheme. In the event of this or in order to arrive at any other arrangement, advice should be sought from the line manager.
- Where an employee experiences sexual harassment this will be viewed as a form or sex discrimination, which shall not be condoned or tolerated by the company.
- Female employees are far more likely to suffer from such discrimination and it can be defined as unwanted conduct of sexual nature, or conduct based on sex, which is offensive to the recipient, which interferes with the recipient’s work performance and creates a hostile working environment. The rebuttal of such unwanted conduct is often followed by threatened or actual employment retaliation. An employee experiencing conduct, which is believed to be sexual harassment, should follow the stages in the complaints procedures.
- Where an employee experiences racial harassment this will be viewed as a form of racial discrimination which will not be condoned or tolerated by the company.





- Black and other minority ethnic employees are far more likely to suffer from such discrimination (though not exclusively) and it can be defined as an unwanted conduct of racial nature, or conduct based on race, it is offensive to the recipient and interferes with the recipient's work performance creating a hostile working environment.
- An employee experiencing conduct that is believed to be racial harassment should follow the stages outlined in the complaints procedure.
- Provisions relating to maternity leave and pay are detailed in Haslemere Maternity Pay and Leave Policy. Maternity leave will not be treated as an obstacle to progression or career development.
- All other terms and conditions of employment will not be related to the gender, marital status, ethnic origin or disability of employees and as far as practicable will not obstruct or limit the employment or promotion of any employee.
- Employees who have recruitment and selection responsibilities and/or who have supervisory responsibilities will undertake training in recruitment, selection, and in equal opportunities to ensure awareness and fairness in their assessment and selection process enabling them to encourage and promote equal opportunities for all.

Appraisal, Training, Career Development, Promotion and Transfer

- Where posts are internally advertised only (i.e. offering career- development and promotion opportunities to existing employees), the same principles as those governing external recruitment will apply.
- Haslemere performance and development scheme should relate specifically to the job/career of the individual and will avoid any bias or assumptions based on an employee's gender, marital status, disability or ethnic origin or protected characteristics. The scheme will only involve assessing employees' aspirations and manager's views on employee's capabilities, performance and potential.





- In the case of trainees, merit increment, honoraria, etc. are the criteria on which employees pay rises through increment will not be based on criteria related to gender marital status, age, disability or ethnic origin.
- All employees will be encouraged to take suitable opportunities for training and advancement. In particular, in areas of work where certain groups are under-represented (especially in senior management). Managers will take a pro-active role in ensuring employees from such under-represented staff take up training opportunities that assist their future possible entry into these areas of work.
- Employees who have direct contact with members of the public will undertake training on dealing with service users to ensure awareness of their customer needs and the public at large, ensuring satisfactory service delivery.
- In situations where employees are being re-deployed due to changes in the operational arrangements of Haslemere, the procedures for re-deployment (including ring-fencing and priority candidates) will be free from bias on the grounds of gender, marital status, disability, ethnic origin and any other protected characteristics.
- Where employees are seeking re-deployment on the grounds of disability or ill-health (and would otherwise be retired on the grounds of ill-health) assistance will be sought where appropriate from the Department for Work and Pensions.

Dismissal and Redundancy

- In cases where employees are being dismissed, this decision will not be made on grounds of their gender, marital status, disability or ethnic origin and decisions will be made solely in accordance with our company's disciplinary procedure.
- Intentional, direct and overt acts of race and discrimination, and racial and sexual harassment will be regarded as gross misconduct and therefore a dismissible offence.
- In cases where employees are selected for redundancy, decision will not take account of their gender, gender reassignment, race, ethnic origin, pregnancy, disability, age, nationality, national origin, sexuality, religion or belief, marital status, civil partnership, social class and no criteria (such as 'part timer first' or 'last in first out')





will be applied if it cannot be justified and it has a disproportionately adverse effect on women and or/minority ethnic groups. In particular, registered disabled people will not be made redundant without reasonable cause.

- Where an employee has been found guilty of theft or bringing the company into disrepute, the employee may be dismissed.

Equal Opportunities for All

- This policy also seeks to ensure that our company does not discriminate on the grounds of age, sexual orientation, trade union activity, religion and political beliefs, poverty and social exclusion. These areas are not covered by Anti-Discrimination' Legislation or Codes of Practice in the way legislation covers all protected characteristics of race, colour, ethnic or national origin, gender, marital status or domestic responsibilities, and disability.
- The objectives and our Equal Opportunities Policy apply equally to these areas as it does for those that have supporting legislation.

General Provisions

- Whilst the overall responsibility for the policy lies with the Company Director, every employee has a personal and legal obligation to avoid discrimination and to promote equal opportunities for all. Haslemere will ensure that employees are aware of these obligations.
- We will regularly examine staffing information through workforce surveys, application questionnaires, and on any other aspects of personnel activity in order to ascertain the make-up and experiences of the employees by gender, gender reassignment, race, ethnic origin, pregnancy, disability, age, nationality, national origin, sexuality,





religion or belief, marital status, civil partnership, social class and in order to monitor progress in implementing the Equal Opportunities Employment Policy.

- All personnel policies and procedures, particularly those relating directly to equal opportunities will be regularly reviewed to ensure they are operating in a non-discriminatory manner and are adequately assisting the implementation of the Equal Opportunities Employment Policy.
- Complaints of the discrimination by employees should be raised at an appropriate level of the Grievance Procedure and complaints by job applicants should be made to the Managing Director. Any complaints will be treated seriously, in confidence and sensitivity.

Equal Opportunity in Service Delivery

Customer First Policy

Haslemere will take active steps to provide equal opportunities, in service, delivery and the employment of staff. We are committed to building on our existing achievements through improving our services and employment practices.

Equal opportunities mean that our customers will not be treated less favourably because of their race, colour, national or ethnic origin, marital status, disability, sexuality, age or religion belief.

We are committed to equal opportunities, both in the delivery of services and the employment of staff. Our commitment to equal opportunities means we will encourage the development of understanding and appreciation of diversity and lifestyles.

We expect our workforce to have a positive attitude to equality issues, treating each other equally and fairly regardless of their race, colour, national or ethnic origin, gender, marital status, disability, sexuality, age or religious belief. All employees are responsible for complying with our policies in the following ways:

Accessibility of Services





Haslemere will work with local people to provide a safe environment in accordance with our Health and Safety Policy.

Planning and Improving Services

- We will ensure that the workforce and service delivered is reflective to the community it services.
- The success of our service is demonstrated by our customer base and we aspire to continually review and improve services ensuring they meet the needs of customers.
- We are a customer led organisation, committed to consulting widely with users and staff to ensure that our service meets their requirements.
- We will ask our clients for feedback, this is part of our quality assurance designed to improve services wherever possible.
- We will endeavour to enhance our reputation as a provider of high quality services.

Monitoring and Improving Performance

Monitoring

We will endeavour to improve service by continually monitoring the quality of our service, delivery and the effectiveness of our equal opportunities policy.

- Monitor services regularly and bring forward action plans for improvement.
- Solicit feedback from our customers about our standard and quality of service delivery.
- Recognise and use the experience of staff in improving services.
- Monitor the effectiveness of our equalities policy to ensure that there is clear representation and transparency in our recruitment and promotion processes.





- Provide regular public reports about the quality of services, the views of those who use them. This includes but is not limited to disabled children and young people, both adults and children with physical or mental health special needs.

Improving Performance

We aim to foster pride in the quality of our services and want to keep our customers. We want our customers to be honest with us and we will be honest when things go wrong and work quickly to put them right.

Haslemere will:

- Provide clear information to the public and its service users and stakeholders on how to complain.
- Listen to complaints and comments and act upon them in an agreed time scale.
- Tell you what action we have taken on your complaint.
- Treat all complaints fairly in accordance with its equalities policy and framework and monitor all complaints to ensure that this is being achieved.
- Use complaints to improve the quality of services.

Code of Conduct - Employees

It is of extreme importance to remember that when you carry out your duties you are representing Haslemere and it is important that you understand and comply with our company's Equal Opportunity Policy.

The aim of the Equal Opportunity Policy is to ensure that customers, clients, stakeholders and members of the public are treated equally and fairly, and no one is discriminated against, harassed or victimised because of their race, sex, disability, sexuality, marital status or religion.





Employees are urged to be considerate of others and avoid harassing, offending or discriminating against our clients or members of the public as this is offensive.

Should any employee be found guilty of this they will face disciplinary action and could be dismissed for gross misconduct. Your intention may not be to offend but people differ and have different needs, expectations and words at all times.

To ensure that you understand, what the company expects you to bear in mind at all times, we have listed the following:

Sexual Harassment

Sexual harassment is unwanted and unwelcome. This means comments, looks, actions, suggestions or physical contact that people object to or find offensive.

There should be no unwanted physical contact that people object to which can be offensive. You should never harass members of the public or clients, for example, by shouting or whistling. Sexual harassment is not tolerated when experienced by women or men.

Physical contact can also include pats, pinches, unnecessary touching or brushing against someone's body. Also do not make suggestive remarks, use affectionate pet names, tell sexually explicit jokes or make comments on appearance.

Our Staff

We will endeavour to have a workforce that reflects the communities serviced. This is achieved through our Equality and Diversity Policy, which is practiced in recruitment and selection for jobs.

We encourage job applications from the widest possible pool providing opportunities for discriminated against groups. We equally offer training and promotion to our staff.

- We provide staff with training on equal opportunities in service delivery within the framework of Company's Code of Conduct;





- Ensure that staff treats everyone fairly and equally and to a high standard of behaviour;
- Do not use discriminatory practices in delivering services;
- Take disciplinary action against staff in breached of the policy;
- Develop the potential of staff from discriminated against groups, (through training, mentoring and monitoring);
- Enhance our reputation as an equal opportunities employer;
- Provide a safe and harassment free environment for staff; make sure staff are comfortable with and clear about their rights and responsibilities.

Service Users

Haslemere values its service users and has a duty of care to ensure that all users are treated fairly and without prejudice. Our customer care policy is consolidated with the principles of our Equality and Diversity Policy and this binds all members of staff.

We have an expectation that service users will not harass or discriminate against staff and will treat our staff fairly and equally. As we will act upon a member of our staff discriminating or harassing our customers, we will also take action upon a service user harassing or discriminating against our staff.

Sexual Orientation

It is unacceptable to victimise or harass clients, members of the public or colleagues on the grounds of sexuality. This includes embarrassing or offensive jokes, remarks or name-calling, unnecessary comments or dress appearance or lifestyle.

Harassment can take the form of intimidation or threatening to “expose” a lesbian or gay person to colleagues or other people in the local community.





Victimisation is defined as treated a person less favourably than others would be in the same circumstance because that person has made a complaint or allegation of discrimination or has acted as a witness or informant in these proceedings.

Harassment, Discrimination and Victimisation to members of the public, customers or colleagues is an offence and will not be tolerated. Disciplinary action will be taken against anyone found guilty of committing such an offence.

Translation and Equality

Haslemere bridges communication gaps between us and service users who struggle to communicate in English. The provision of language and communication assistance is one of the legal requirements placed on public bodies by the Race Relations (Amendment) Act 2000.

Additionally, other statutory legislation, such as the Human Rights Act 1998 and the Disability Discrimination Act 2005, also impacts on language and communication assistance. Haslemere provides all our staff with training in translation and all staff are required to carry a Happy to Translate booklet with them at all times. Haslemere is a member of the Equality Organisation Happy to Translate.

Managerial Responsibilities

The responsibility for ensuring the effective implementation and operation of the arrangements will rest with the Senior Management. Senior Management shall ensure that they and their staff operate within the policy and arrangements, and that all reasonable and practical steps are taken to avoid discrimination. Managers will:

- Demonstrate commitment to the policy by incorporating it into plans and objectives.
- Be responsible for the implementation and monitoring of the policy within departmental plans/objectives.
- Ensure that policies and strategies are communicated to all employees and allow for discussion and feedback i.e. personal development plans, performance and supervision.





- Ensure that all employees understand their responsibilities i.e. any form of discrimination will not be tolerated and will be treated as a serious offence which may lead to disciplinary action.
- Effectively manage and deal promptly and thoroughly with any complaints or discrimination including harassment, victimisation and bullying.
- Deal promptly with complaints if inequality and ensure the matter is investigated thoroughly and any other steps taken.

Legislative Guidance (Equality Act 2010)

This policy will be implemented within the framework of the relevant legislation, which includes:

- Equality Act 2010 including:
 - Equal Pay Act 1970;
 - The Sex Discrimination Act 1975;
 - The Race Relations Act 1976;
 - The Sex discrimination Act 1986;
 - The Employment Act 1989;
 - The Disability Discrimination Act 1995;
 - The Employment Equality (Religion or Belief) Regulations 2003;
 - The Employment Equality (Sexual Orientation) Regulations 2003;
 - The Equality Act 2006.

This covers but is not limited to: Indirect discrimination, Associative discrimination, Perceptive discrimination, Harassment, Harassment by a third party, Victimisation, Positive action, Pre-employment health related checks, Extension of employment tribunal powers, Equal pay direct discrimination and Pay secrecy.

- Rehabilitation of Offenders Act 1974
- Equal Opportunities Commission: Code of Practice
- Department of Education and Employment: Code of Practice





- Commission of Racial Equality: Code of Practice.

Date of next review: February 2023



February 2021